

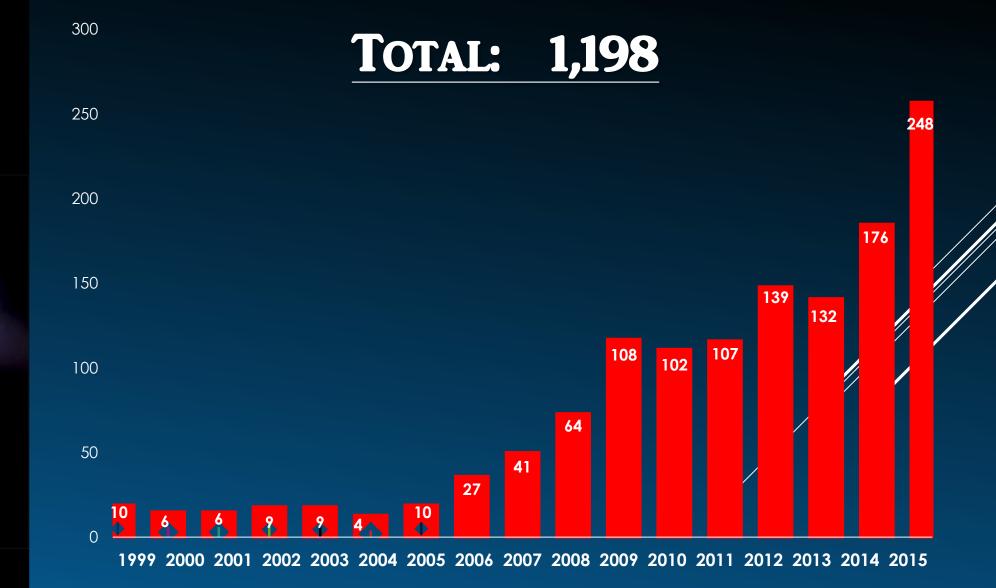


OBJECTIVES

- INFORM
- EDUCATE
- ASSIST

ATTACKS ON FAITH-BASE ORGANIZATIONS

SOURCE: Carl Chinn, Author/Researcher, former employee Focus on the Family





FAITH-BASED INCIDENTS 1999-2015

TOTAL INCIDENTS	1,198	PERCENTAGE
FATALITIES	364	30%
GUN	703	59%
OTHER	192	16%
KNIFE	199	17%
EXPLOSIVES	69	6%

SOURCE: Carl Chinn, Author, Researcher, former employee of Focus on the Family



ATTACKER DATA			
Male	1,116	91%	
FEMALE	106	9%	
AFFILIATION (MEMBER, FORMER MEMBER, VOLUNTEER)	276	23%	

SOURCE: Carl Chinn, Author, Researcher, former employée of Focus on the Family



NOTABLE STATISTICS

Inside	357	30%
OUTSIDE	828	70%
DURING AN EVENT	471	40%
DURING OFF-HOURS	703	60%
SINGLE ATTACKER	694	73%
MULTIPLE ATTACKER	260	27%

SOURCE: Carl Chinn, Author, Researcher, former employée of Focus on the Family



MISC. HIGHLIGHTS

- 40% ENDED IN SHOOTER COMMITTING SUICIDE
- 60% WERE OVER BEFORE POLICE ARRIVED
- 13% ENDED WITH CIVILIANS RESTRAINING SHOOTER



CAN IT HAPPEN HERE?





TOTAL: 353 (14 in NC)



2015 MASS SHOOTINGS

SOURCE: www.shootingtracker.com



2015 NC MASS SHOOTING

DATE	CITY	EVENT	KILLED	INJURED
January 11, 2015	Hope Mills	Birthday party	2	5
April 13, 2015	Goldsboro	Wayne Comm. College	1	0
April 18, 2015	Charlotte	Birthday party	0	4
April 18, 2015	Lumberton	Mobile home park – 6 year old shot	1	3
June 20, 2015	Morven	Nightclub shooting	0	4
July 19, 2015	Rocky Mount	US Hwy 64 – car shooting at car	0	4
August 8, 2015	Gastonia	Neighbors dispute	2	3
August 21, 2015	Durham	Drive-by	0	8
September 5, 2015	Charlotte	Birthday party – 7 year old killed	1	3
September 11, 2015	Charlotte	NC Music Factory	0	5
October 10, 2015	Charlotte	House party	0	4
October 25, 2015	Four Oaks	House party	0	5
November 1, 2015	Winston-Salem	Winston-Salem State Univ.	1	1
December 20, 2015	Wilmington	Gang related	1	4

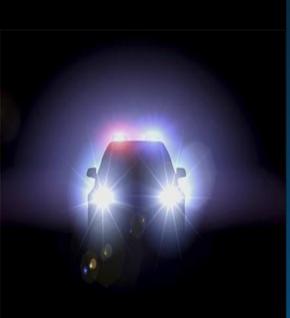


BURKE COUNTY CONNECTION

- DAVID HUNT (62), MARCH 2010
 - MURDERED HIS ESTRANGED WIFE SHERRY
 - BOTH ATTENDED SAME CHURCH PRIOR TO THE MURDER



- Lewis J. Arney (50), August 2014
 - GRACE EPISCOPAL CHURCH, MORGANTON
 - Monday morning



BURKE COUNTY CONNECTION

- JOHN ANTHONY REEVES (33), OCTOBER 2015
 - DOMESTIC SITUATION THAT EVOLVED INTO THREATS TO SHOOT GIRLFRIEND, SHERIFF, DEPUTIES AND A CHURCH IN BURKE COUNTY
- Justin Sullivan (19), June 2015
 - SELF-DESCRIBED 'MUJAHID" (WARRIOR/CRUSADER)
 - ISIS SUPPORTER
 - CHARGED W/ MURDER OF JOHN BAILEY CLARK IN 2014
 - PLANNED TO "KILL 1,000 PEOPLE" IN BURKE COUNTY
 - "THE WAR IS HERE"



SO WHAT DO WE DO?

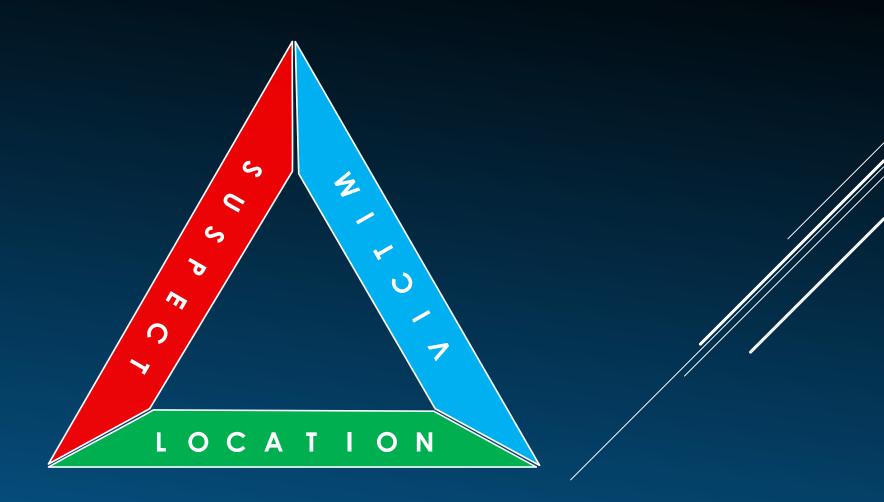
- EMERGENCY OPERATIONS PLAN







CRIME TRIANGLE





CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN

STRATEGIC DESIGN & EFFECTIVE USE OF BUILDING AESTHETICS HELPS REDUCE CRIME

- Proper lighting
- Doors & Locks (access control)
- ALARMS
- Make it harder for crime to occur



EMERGENCY OPERATIONS PLAN

- FORM A SECURITY TEAM/COMMITTEE
 - -- ESTABLISH MEANS OF COMMUNICATION, I.E., WALKIE-TALKIES, ALARMS, ETC.

- IDENTIFY POTENTIAL THREATS
 - -- ASSESS & PRIORITIZE THREATS



- DEVELOP PLAN TO ADDRESS THREATS
 - -- COMMUNICATION IS CRUCIAL

- IMPLEMENT THE PLAN
 - -- TRAIN SECURITY TEAM MEMBERS
 - --- 2-4 PERSON TEAMS
 - -- SHARE WITH CONGREGATIONS
- REVIEW ANNUALLY & MAKE EDITS AS NEEDED



WHAT TO DO IF ATTACKED

On average it takes Law Enforcement 3–4 minutes to arrive and then 2–3 minutes to assess situation:

MEANING: YOU'RE ON YOUR OWN FOR FIRST 5 MINUTES

PINELAKE NURSING HOME SHOOTING, CARTHAGE, NC – MARCH 2009



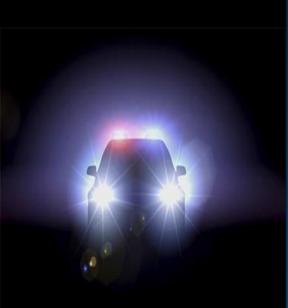


WHAT TO DO IF ATTACKED

HOW PEOPLE REACT;

- COMMON WHEN CONFRONTED WITH A THREAT TO FIRST DENY RATHER THAN RESPOND. WORLD TRADE CENTER 9/11/2001; PEOPLE CLOSE TO THE AFFECTED FLOORS WAITED LONGER TO START EVACUATING THAN THOSE ON UNAFFECTED FLOORS.
- VIRGINIA TECH UNIV. SHOOTING, INDIVIDUALS ON CAMPUS RESPONDED WITH VARYING DEGREES OF URGENCY; REINFORCENG THE 'DELAYED RESPONSE/DENIAL'. FOR EXAMPLE, SOME REPORT HEARING FIRECRACKERS WHEN THEY ACTUALLY HEARD GUNFIRE.

REMEDY: TRAIN CONGREGANTS/STAFF TO SKIP DENIAL AND TO RESPOND IMMEDIATELY.



WHAT TO DO IF ATTACKED

#1 - RUN (EVACUATE)

- If there's an accessible escape path attempt to evacuate. Be sure to:
 - HAVE AN ESCAPE ROUTE AND PLAN IN MIND
 - EVACUATE REGARDLESS OF WHETHER OTHERS AGREE TO FOLLOW
 - LEAVE YOUR BELONGINGS BEHIND
 - HELP OTHERS ESCAPE, IF POSSIBLE
 - Prevent individuals from entering area
 - KEEP YOUR HANDS VISIBLE
 - FOLLOW THE INSTRUCTIONS OF ANY POLICE OFFICERS
 - Do not attempt to move wounded people
 - Call 911 when you are safe



WHAT TO DO IF ATTACKED

#2 - HIDE (SHELTER-IN-PLACE)

- IF EVACUATION IS NOT POSSIBLE, FIND A PLACE TO HIDE
- TURN OFF LIGHTS
- STAY OUT OF VIEW
- Don't trap yourself or restrict options for movement
- Lock door(s) if possible
- BLOCK DOOR(S) WITH FURNITURE IF POSSIBLE
- CALL 911 WHEN POSSIBLE; LEAVE LINE OPEN



WHAT TO DO IF ATTACKED

#3 - FIGHT (TAKE ACTION)

- As a last resort & only when life is in danger
- FIND "WEAPONS OF OPPORTUNITY" TO THROW/USE
- ATTEMPT TO DISRUPT/INCAPACITATE THE SHOOTER
- ACT AS AGGRESSIVELY AS POSSIBLE
- YELL/SCREAM
- ACT WITH AS MUCH PHYSICAL AGGRESSION AS POSSIBLE
- Whatever you choose, COMMIT TO IT!!!

PHYSIOLOGICAL RESPONSE TO FIGHT

BODY ALARM RESPONSE (B.A.R.):

STAGE #1 - ALARM

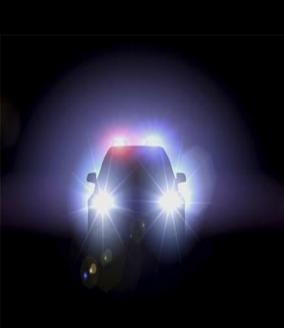
BODY RELEASES HORMONES CAUSING:

- RAPID HEARTBEAT/BREATHING, ELEVATED BLOOD PRESSURE
- THE BODY IS PREPARING ITSELF FOR STAGE #2

STAGE #2 - RESISTANCE

BRIAN RELEASES MORE HORMONES (FIGHT OR FLIGHT/MODE)

- MOVES BLOOD & OXYGEN TO NEEDED AREAS
- ADRENALIN DUMP OCCURS TO PROMOTE SURVIVAL



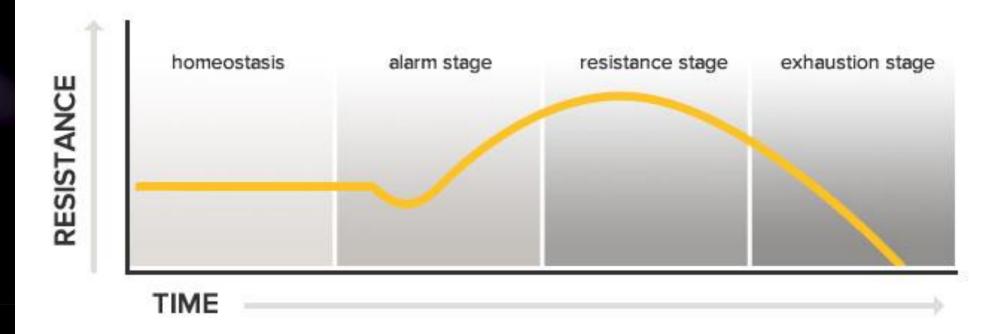


PHYSIOLOGICAL RESPONSE TO FIGHT

STAGE #3 - FATIGUE/EXHAUSTION

CORRELATES WITH RESISTANCE STAGE

THE LONGER AND MORE SEVERE THE RESISTANCE, THE MORE MORE FATIGUE THE BODY FEELS





COMMON SYMPTOMS OF B.A.R.

TUNNEL VISION

AUDITORY EXCLUSION

Loss of Fine Motor Skills

MENTAL CONFUSION



People under B.A.R. can be difficult to Communicate with

TIPS FOR COMMUNICATION:

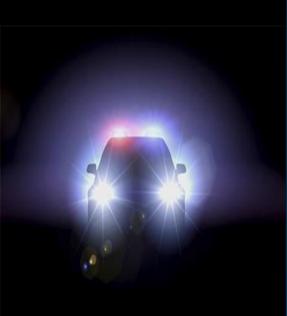
- SPEAK LOUDLY AND MAKE EYE CONTACT
- BE CLEAR AND BRIEF
- KEEP HANDS VISIBLE AT ALL TIMES, POINTING IN THE DIRECTION OF THE THREAT

ALWAYS FOLLOW OFFICERS COMMANDS



WHEN LAW ENFORCEMENT ARRIVES:

- Drop items in your hands, i.e. phone, etc.
- RAISE HANDS AND SPREAD FINGERS
- AVOID SUDDEN MOVEMENTS TOWARD OFFICERS
- AVOID SCREAMING OR YELLING
- Provide information about shooter
- YOU WILL BE SEARCHED FOR WEAPONS
- FIRST OFFICERS ON-SCENE WILL NOT HELP
 THE WOUNDED, THEY WILL ELIMINATE THREAT



REUNIFICATION

- HAVE A PRE-DETERMINED LOCATION FOR PARENTS TO REUNIFY WITH THEIR CHILDREN
- EMERGENCY CONTACTS ON FILE
 - -- MASS NOTIFICATIONS, I.E., PHONETREE
 - TRANSPORTATION
- UNACCOMPANIED CHILDREN, I.E., BUS MINISTRY



LESSONS LEARNED FROM PREVIOUS INCIDENTS

- COMMUNICATION IS CRUCIAL TO SAVING LIVES
 - HAVE MULTIPLE COMMUNICATIONS OPTIONS
 - Use any communication means available
- DO NOT RELY ON OTHERS TO RELAY CRITICAL INFORMATION
- DO NOT MAKE ASSUMPTIONS OF WHO KNOWS WHAT
- AS LEADERS, DO NOT ASSUME OTHERS KNOW WHAT YOU KNOW
- Do not assume you know everything you need to know
- ESTABLISH A LIAISON WITH FIRST RESPONDER/COMMAND POST



QUESTIONS & ANSWERS